YOUNG SOMERSET COMPETENCY FRAMEWORK

Competency 1. **Leading and Deciding**

1.1 Deciding and initiating action

Components: Making decisions, Taking responsibility, Acting with confidence, Acting on own initiative

1.2 Leading and Supervising Staff

Components: Providing direction and coordinating action, Supervising and monitoring behaviour, Coaching, Delegating, Empowering staff, Motivating others, Developing staff, Identifying and recruiting talent

Competency 2. Supporting and Co-operating

2.1 Working with people Components:

Understanding others, Adapting to the team, Building team spirit, Recognising and rewarding contributions, Listening, Consulting others, Communicating proactively, Showing tolerance and consideration, Showing empathy, Supporting others, Caring for others, Developing and communicating self-knowledge and insight, Establishing and maintaining personal and professional boundaries

2.2 Adhering to principles and values Components: Upholding ethics and values, Acting with integrity, Utilising diversity, Showing social and environmental responsibility, Safeguarding

Competency 3. Interacting and Presenting

- **3.1 Relating and Networking Components:**Building rapport, Networking, relating across levels, Managing conflict, Being approachable, Demonstrating spatial awareness
- **3.2 Persuading and Influencing Components**: Making an impact, Shaping conversations, Appealing to emotions, promoting ideas, Negotiating, Gaining agreement, Dealing with political issues
- **3.3 Presenting and communicating information Components:** Speaking
 coherently, Explaining concepts and opinions,
 Articulating key points of an argument,
 Presenting and public speaking, Projecting
 credibility, Responding to an audience

Competency 4. Analysing and Interpreting

- **4.1 Writing and Reporting Components:**Writing correctly, Writing clearly and fluently, Writing in an expressive and engaging style, Targeting communication
- **4.2 Applying expertise and technology Components:** Applying technical expertise,
 Building technical expertise, Sharing
 expertise, Using technology resources,
 Demonstrating physical and manual skills,
 Demonstrating cross-service awareness
- **4.3 Analysing Components:** Analysing and evaluating information, Testing assumptions and investigating, Producing solutions, Making judgements, Demonstrating systems thinking

Competency 5. Creating and Conceptualising

5.1 Learning and Researching

Components: Learning quickly, Gathering information, Thinking quickly, Encouraging and supporting organisational learning, Managing knowledge

- **5.2 Creating and Innovating Components:** Innovating, Seeking and introducing improvement
- **5.3 Formulating strategies and concepts Components:** Thinking broadly, Approaching work strategically, Setting and developing strategy, Visioning

Competency 6. Organising and Executing

- **6.1 Planning and Organising Components:**Setting objectives, Planning, Managing time, Managing resources, Monitoring progress
- **6.2** Developing results and meeting customer expectations Components: Focusing on customer needs and satisfaction, Setting high standards for quality, Monitoring and maintaining quality, working systematically, Maintaining quality processes, Maintaining productivity levels
- **6.3 Following instructions and procedures Components:** Following directions, Following procedures, Time keeping and attending, Demonstrating commitment, Showing awareness of safety issues, Complying with legal obligations

Competency 7. Adapting and Coping

- **7.1** Adapting and responding to change Components: Adapting, Accepting new ideas, Adapting interpersonal style, Showing cross-cultural awareness, Dealing with ambiguity
- 7.2 Coping with pressures and setbacks
 Components: Coping with pressure, Showing
 emotional self-control, Balancing work and
 personal life, Maintaining a positive outlook,
 Handling criticism; all within context of
 personal and professional boundaries

Competency 8. **Enterprising and Performing**

- **8.1** Achieving personal work goals and objectives Components: Achieving objectives, Working energetically and enthusiastically, Pursuing self-development, Demonstrating ambition
- **8.2 Entrepreneurial and commercial thinking Components:** Monitoring markets and competitors, Identifying business opportunities, Demonstrating financial awareness, Controlling costs, Keeping aware of organisational issues

Each of the above competencies will be classified as either essential, desirable or less relevant on the role description.